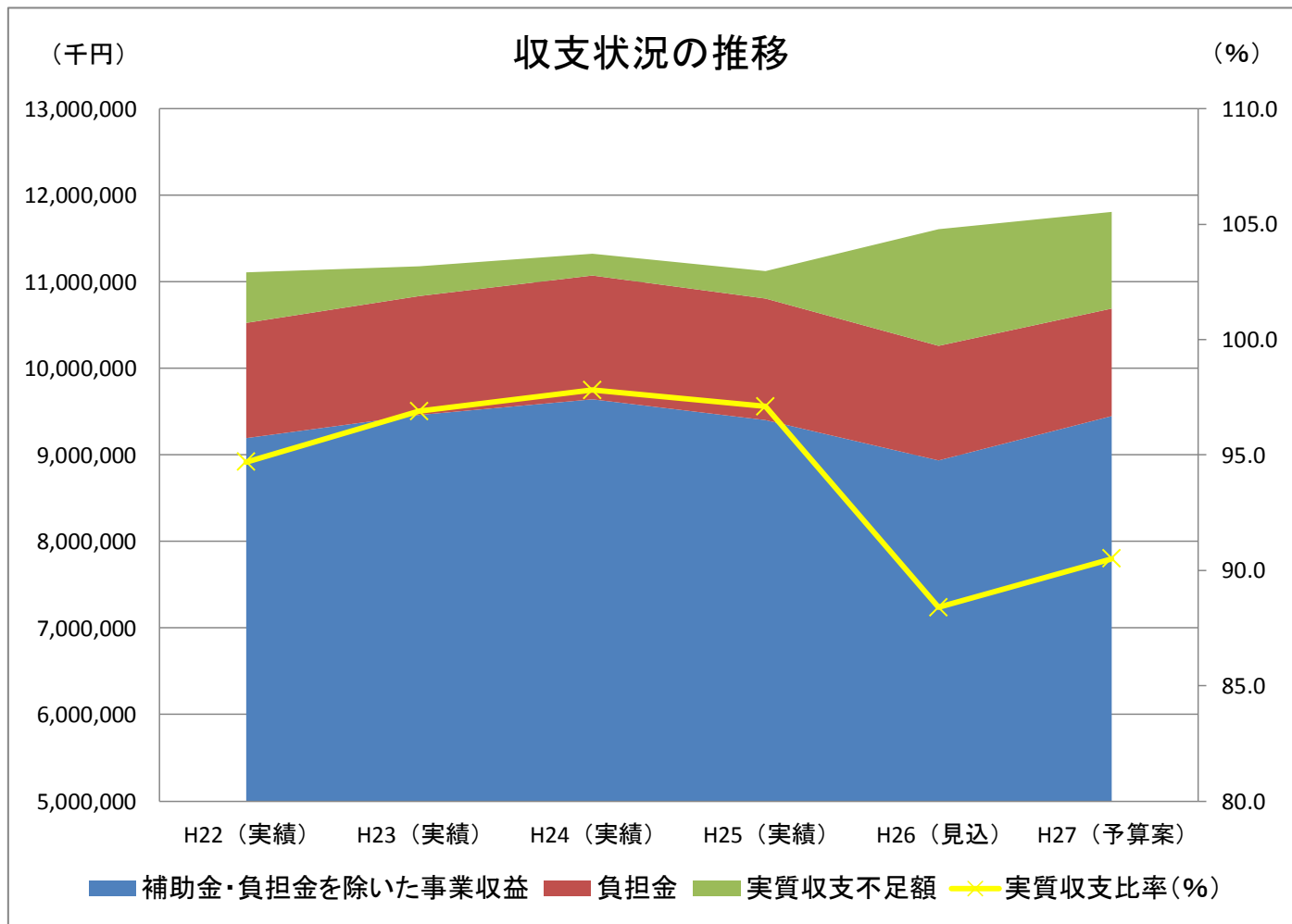


① 収支状況の推移

(単位:千円)

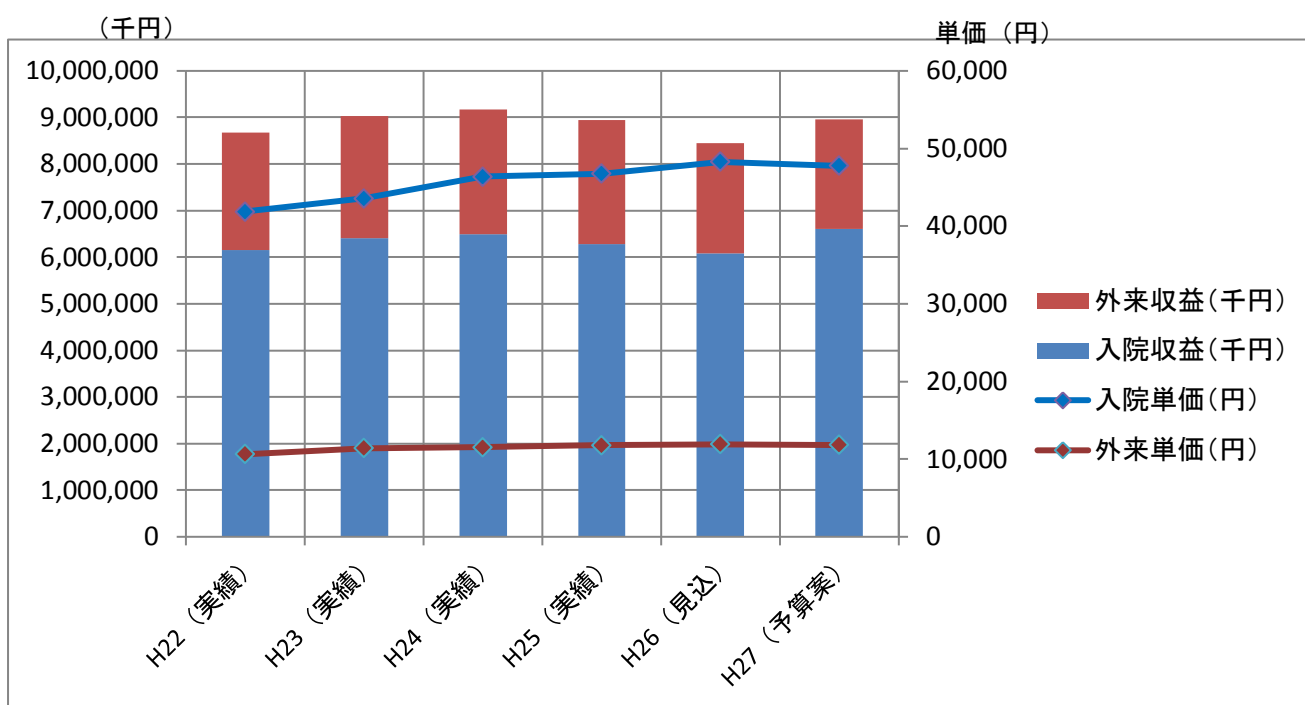
|                 | H22(実績)    | H23(実績)    | H24(実績)    | H25(実績)    | H26(見込)    | H27(予算案)   |
|-----------------|------------|------------|------------|------------|------------|------------|
| 事業支出            | 11,109,581 | 11,179,531 | 11,324,693 | 11,124,195 | 11,608,343 | 11,808,000 |
| 補助金・負担金を除いた事業収益 | 9,194,243  | 9,461,785  | 9,642,467  | 9,402,497  | 8,936,424  | 9,448,746  |
| 負担金             | 1,331,200  | 1,374,043  | 1,430,238  | 1,404,330  | 1,323,976  | 1,242,254  |
| 実質収支不足額         | 584,138    | 343,703    | 251,988    | 317,368    | 1,347,943  | 1,117,000  |
| 実質収支比率(%)       | 94.7       | 96.9       | 97.8       | 97.1       | 88.4       | 90.5       |



※実質収支比率 = (経常収益 - 赤字補填補助金) ÷ 経常費用

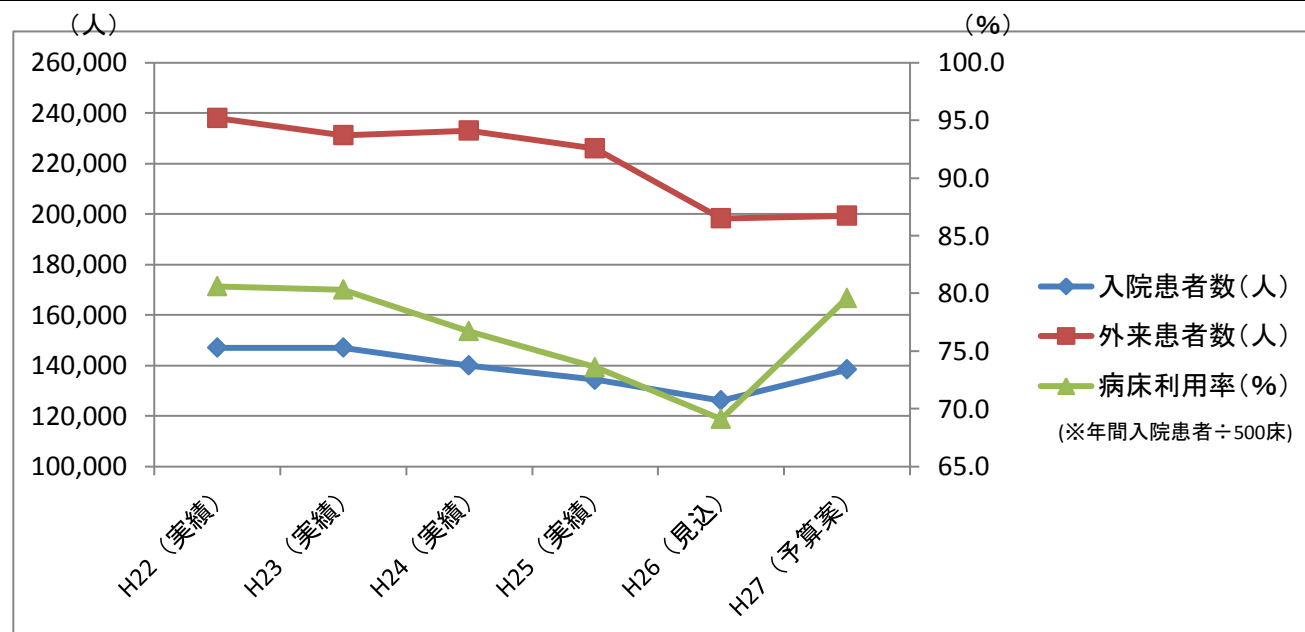
## ② 診療収入の推移

|          | H22(実績)          | H23(実績)          | H24(実績)          | H25(実績)          | H26(見込)          | H27(予算案)         |
|----------|------------------|------------------|------------------|------------------|------------------|------------------|
| 入院収益(千円) | 6,152,054        | 6,402,545        | 6,490,312        | 6,282,421        | 6,085,000        | 6,601,986        |
| 外来収益(千円) | 2,524,977        | 2,625,780        | 2,683,302        | 2,660,176        | 2,356,000        | 2,351,740        |
| 合計       | <b>8,677,031</b> | <b>9,028,325</b> | <b>9,173,614</b> | <b>8,942,597</b> | <b>8,441,000</b> | <b>8,953,726</b> |
| 入院単価(円)  | 41,844           | 43,548           | 46,348           | 46,753           | 48,280           | 47,720           |
| 外来単価(円)  | 10,612           | 11,353           | 11,513           | 11,771           | 11,880           | 11,800           |



## ③ 患者数の推移

|          | H22(実績) | H23(実績) | H24(実績) | H25(実績) | H26(見込) | H27(予算案) |
|----------|---------|---------|---------|---------|---------|----------|
| 入院患者数(人) | 147,025 | 147,024 | 140,034 | 134,375 | 126,028 | 138,340  |
| 外来患者数(人) | 237,928 | 231,277 | 233,064 | 225,998 | 198,300 | 199,300  |
| 病床利用率(%) | 80.6    | 80.3    | 76.7    | 73.6    | 69.1    | 79.6     |



#### ④ 給与費の推移

(単位:千円)

|            | H22(実績)          | H23(実績)          | H24(実績)          | H25(実績)          | H26(見込)          | H27(予算案)         |
|------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 給料等        | 2,835,167        | 2,839,891        | 2,731,547        | 2,651,559        | 2,678,145        | 2,834,983        |
| 手当         | 1,944,588        | 2,026,009        | 2,160,389        | 2,146,919        | 2,198,836        | 2,239,262        |
| 退職給与金      | 349,507          | 238,046          | 235,933          | 149,977          | 277,205          | 186,900          |
| 合計         | <b>5,129,262</b> | <b>5,103,946</b> | <b>5,127,869</b> | <b>4,948,455</b> | <b>5,154,186</b> | <b>5,261,145</b> |
| 職員給与費比率(%) | 54.2             | 51.9             | 51.1             | 50.5             | 55.7             | 53.4             |

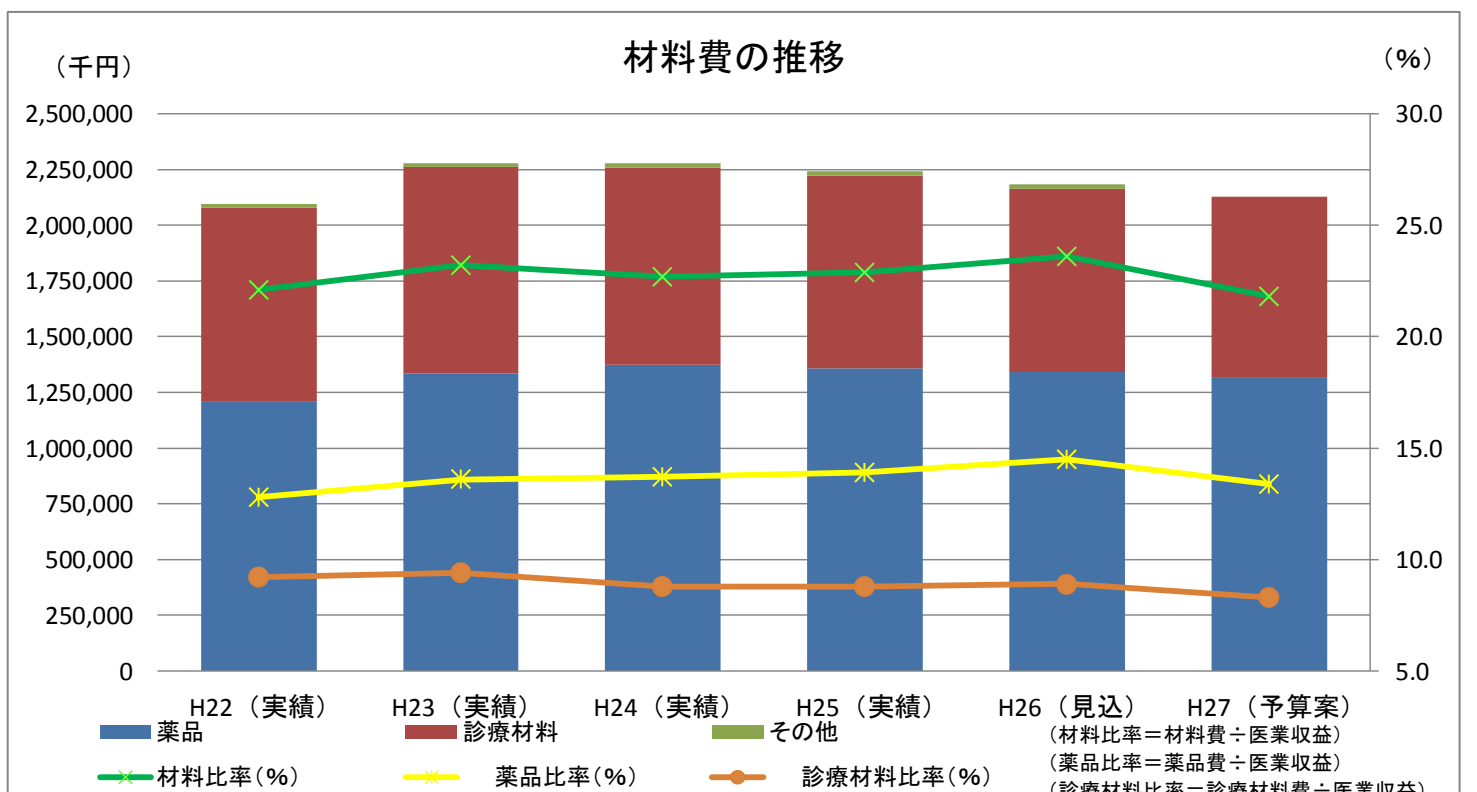


#### ⑤ 材料費の推移

(単位:千円)

|       | H22(実績)          | H23(実績)          | H24(実績)          | H25(実績)          | H26(見込)          | H27(予算案)         |
|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| 薬品    | 1,210,256        | 1,334,131        | 1,374,399        | 1,358,618        | 1,341,000        | 1,316,000        |
| 診療材料  | 868,597          | 927,691          | 884,493          | 863,320          | 823,760          | 813,000          |
| その他   | 16,600           | 17,963           | 18,815           | 20,506           | 18,885           | 18,885           |
| 材料費合計 | <b>2,095,453</b> | <b>2,279,785</b> | <b>2,277,707</b> | <b>2,242,444</b> | <b>2,183,645</b> | <b>2,147,885</b> |

|           |      |      |      |      |      |      |
|-----------|------|------|------|------|------|------|
| 材料比率(%)   | 22.1 | 23.2 | 22.7 | 22.9 | 23.6 | 21.8 |
| 薬品比率(%)   | 12.8 | 13.6 | 13.7 | 13.9 | 14.5 | 13.4 |
| 診療材料比率(%) | 9.2  | 9.4  | 8.8  | 8.8  | 8.9  | 8.3  |



### ⑥ 企業債元金償還額の推移

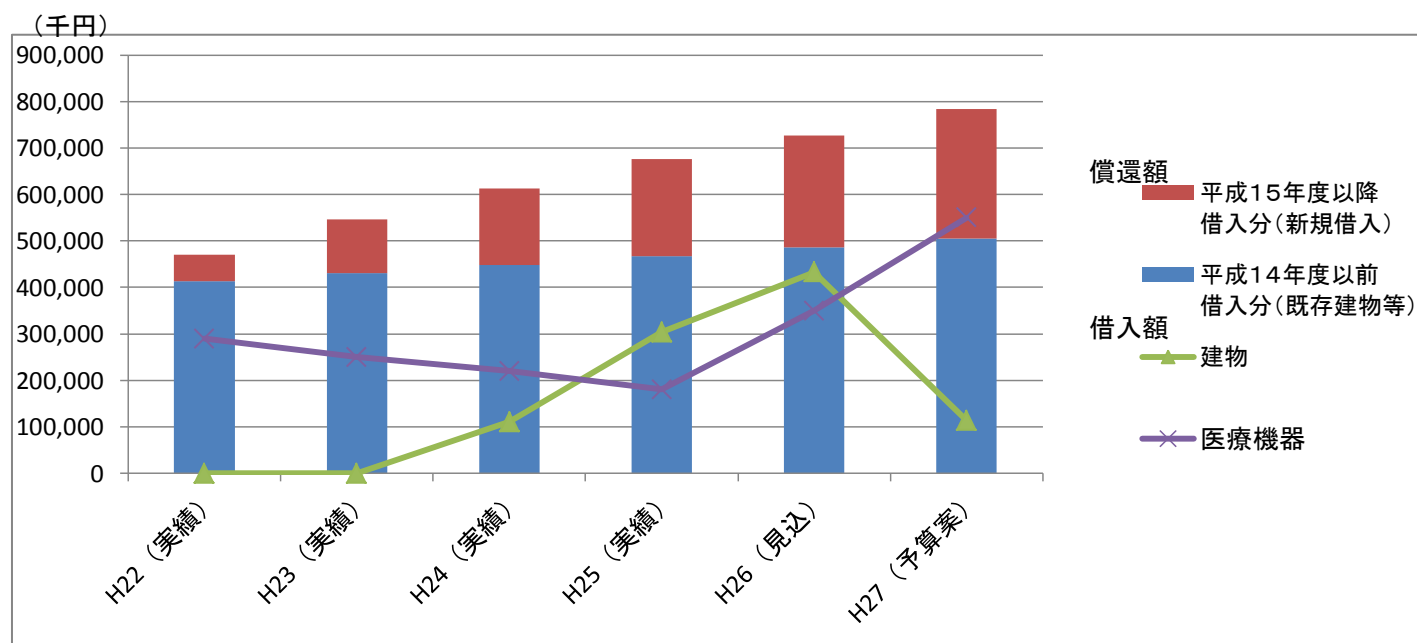
(単位:千円)

|                   | H22(実績)   | H23(実績)   | H24(実績)   | H25(実績)   | H26(見込)   | H27(予算案)  |
|-------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| 平成14年度以前借入分(既存建物) | 414,000   | 430,774   | 448,309   | 466,643   | 485,813   | 505,859   |
| 平成15年度以降借入分(新規借入) | 57,000    | 115,000   | 165,000   | 209,000   | 241,518   | 278,000   |
| 合計                | 471,000   | 545,774   | 613,309   | 675,643   | 727,331   | 783,859   |
| 未償還残高             | 6,244,234 | 5,948,461 | 5,665,951 | 5,473,708 | 5,683,086 | 5,563,236 |

### 借入額

(単位:千円)

|      | H22(実績) | H23(実績) | H24(実績) | H25(実績) | H26(見込) | H27(予算案) |
|------|---------|---------|---------|---------|---------|----------|
| 建物   | 0       | 0       | 110,800 | 303,400 | 432,600 | 114,000  |
| 医療機器 | 290,000 | 250,000 | 220,000 | 180,000 | 350,000 | 550,000  |



### ⑦ 紹介・逆紹介率の推移

(単位:%)

|      | H22(実績) | H23(実績) | H24(実績) | H25(実績) | H26(見込) | H27(予算案) |
|------|---------|---------|---------|---------|---------|----------|
| 紹介率  | 40.4    | 42.4    | 42.9    | 44.6    | 50.0    | 51.0     |
| 逆紹介率 | 65.4    | 77.3    | 76.1    | 84.8    | 86.8    | 87.0     |

